

Beating COVID-19

ACTION for USA Bookkeeping and Accounting firms Special focus on Small Businesses



ABOUT Our Thought Paper

The economies around the globe are undergoing through an extremely rough patch. Unprecedented changes are taking place at an exponential rate with complete halt to business operations, escalating loss of human-life and transition of working into remote digital instead of physical environment. While on one hand, small businesses in USA are facing heavy wrath of COVID-19 with many businesses on the verge of shutting down and laying-off employees, CPA firms and bookkeeping practices have been equally hit due to economic activity slowdown.

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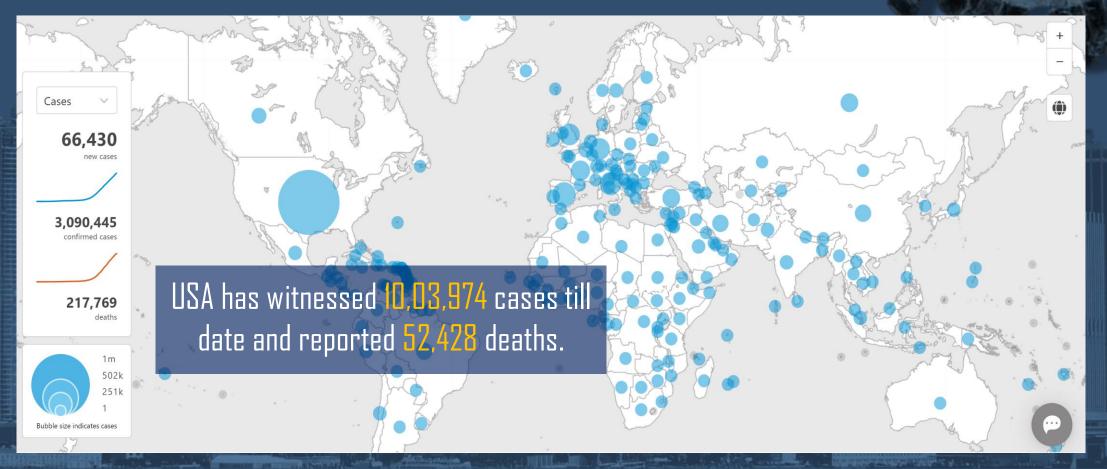
We at eCloudace, your trusted offshore partner firm, firmly believe that CPA firms and Bookkeeping/ Accounting practices have a big role to play during these times and times coming ahead. This thought paper throws light on our opinion on what ACTION can be taken to not only support suffering industries, building goodwill and fulfilling social responsibility but also build up business at the same time, to source in more work, to expand operations further and to survive and succeed in the "New Normal"!

Worldwide Economies Hit



The unfortunate Scenario:

As of April 29, 2020 (WHO), World witnesses number of confirmed COVID-19 cases risen to 30,90,445 with total deaths reported at 2,17,769



ACTION Approach for CPA firms/ Accounting Practices

A	ANALYZE "Now"	Analyze the current scenario. The hit to economy, businesses need, potential gaining sectors, government policies and plans
C	CARE	Measures to safeguard human resources, clients, community and those small businesses suffering
Τ	TARGET	Target the performing/ stable sectors. Sectors performing/ gaining during COVID-19, implies their need for financial services in days ahead
	INSPECT within	This is the time to go through the firm's operations, performance, bottlenecks, strategies and interventions required
	OPPORTUNITIES	Unprecedented changes and economic suffering create the need for additional services> Business opportunities to grab, for firms
Ν	NEXT & BEYOND	Preparing strategies for after-pandemic operations, gearing up staff to work in new-normal and fuel the growth

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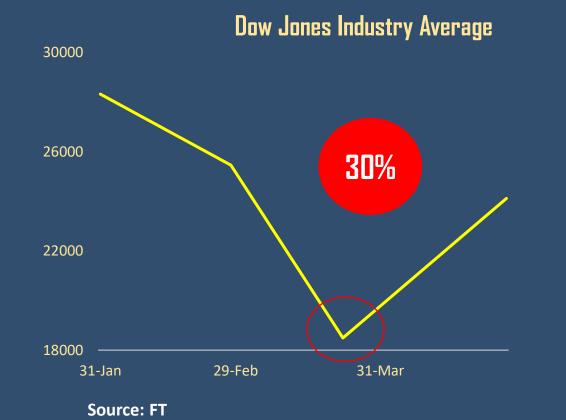
ANALYZE NOW: USA industries infected

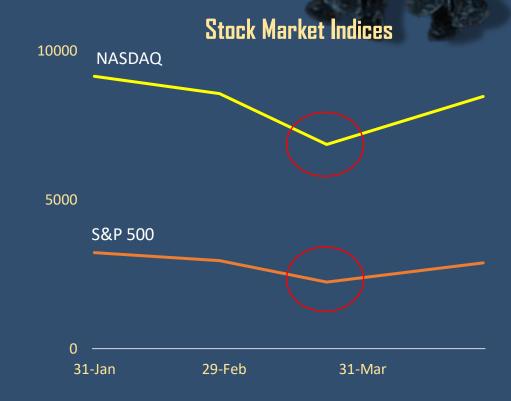


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Coughing Industries, Breathless Indexes

Stock markets have seen rise in volatility and unprecedented dip over the short period. DOW Jones Industrial Average lost 1/3rd of value between February 2020 to March 2020.





Source: Bloomberg

ANALYZE NOW: Small Business: Your Major Clientele



Small Businesses are the major job creators in the USA. Unfortunately, COVID-19 has left the small businesses and the low-income workers most vulnerable.

Why Small Businesses Matter ?

Small businesses account for over 30 million businesses in America, comprise 99% of all employer firms, and employ 58.9 million people, nearly half of America's private workforce

Job Vulnerability as basis of Small business position study ?

1 Unavailability of2 Non-listed shares3 Non-comparability of small
business performance to
listed companies (stock
markets)

Our Approach and Methodology

- We have identified businesses basis:
- Job Vulnerability (<u>McKinsey Report</u>)
- Professional Judgement

Research regarding problems faced by small businesses including surveys conducted (Main Street America)

Businesses Hard Hit

Stable/ Growing Businesses

Assistance needed

ANALYZE NOW: Job Vulnerability

10.00 6.00 8.00 2.00 4.00 Accommodation and food services Retail trade Healthcare and social assistance Construction Administrative, support, and waste services CARE (link to section) Government Manufacturing Suffering businesses, need Transportation and warehousing Arts, entertainment, and recreation assistance and help Wholesale trade Real estate and rental Educational services TARGET (link to section) Personal services Professional, scienti**GE** and technical services Businesses not badly affected Religious services Finance and insurance implies continued operations Information Repair and maintenance and capability to survive. Management of companies and enterprises Target for your businesses Itilities Mining quarrying and oil and gas development Agricultural, Forestry and Fishing

Reference Link

Lower Range

Upper Range

Graph depicts vulnerable jobs (in Mn)

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14.00

12.00

CARE: for self, employee, clients and community

Keep

Informed



Communicate with Stakeholders:

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- Disruptions in services
- Virtual Operations
- Advise clients on government assistance/ loans available

Safety First

Plan for employee and self-safety

- Shift to virtual operations
- Avoid physical meetings
- Sanitize workspace and provide protective gears to on-site workers

Help small firms, client and communities by donations, complementary financial services, community services, survival advisory, BCP assistance and business operations planning

Help

CARE: Businesses Hard Hit

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On the face of it, small businesses across industries have been hit hard. You as a CPA firm, have big role to CARE and help these in surviving, strategizing and start full fledged operations back

Gambling	Airlines, Shipping	Manufacturers and Retailers	Construction
Brokers, Chit funds, Lottery ticket providers etc. Nations \$261 Bn industry struggling hard. Casinos closed and employees laid-off	Courier Services, Agents, Travel Agencies, Export/ Import Business. USA has witnessed closure in shipping and airline related businesses.	Non-essential goods, malls and shops, Local vendors. Small goods manufacturers and retailers are out of operations, stores closed and revenue dipping	Architects, Designers, Builders, Real Estate. It is unlikely and new demand for construction and development arises in near future, with devastated economy
Media and Entertainment	Hospitality	Restaurants	Transportation

CARE: How to "Care"?





CPA firms and bookkeeping practices can play an important role by helping small businesses in various manners possible to the extent feasible for them. Also refer **Annexure** <u>A</u> **and** <u>B</u>, Study conducted by "<u>Main Street America</u>" also highlights few of the major areas where small businesses have been affected and assistance needed by them.

Areas where assistance can be provided:

- Free Tax consultations, advisory towards benefits and deductions available
- Full assistance with establishing remote accounting operations
- Consultancy towards Government reliefs available, PPP (SBA loan) etc.
- Discounted mainstream services such as bookkeeping and accounting
- Business continuity planning, advisory towards developing survival and growth strategies



TARGET: Stable/ Growing sectors



Targeted Business development efforts would save on time, save on cost and help the firm to build up their business. As per our study and drawing implications from various researches, eCloudacc firmly believes that CPA firms/ practices need to target following industries for business development

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Pharmaceutical and Chemists	Repairs and Maintenance	Lead Generation	
	Grocery and Essentials	Old Books Cleaning	Services to offer
Clinics and Hospitals	Retail Stores and Manufacturers	Bookkeeping	by You
ducation sector (schools/ EdTech)	Insurance Sector	Tax Returns	eClouda <u>Your</u> <u>Support</u>
eCommerce Businesses	BFSI/ REITs	Tax consultancy	
		Advisory & Consultancy	<u>Partners</u>

INSPECT WITHIN: Develop & Strengthen Immunity

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This is the time to step back and ask relevant questions to yourself. Inspecting within the firm the bottlenecks, expansion opportunities, devising strategies, updating strategies and other activities



OPPORTUNITIES: Diversify your practice

Going beyond accounting and Bookkeeping

Funding: Arranging low cost funds for small businesses. Once PPP exhausts, small businesses would be in dire need of loans and funding to continue operations.

Merger and Acquisitions: Many small businesses, who aren't able to continue their operations would need assistance in selling off business or merge with bigger groups. This is true for buying side as well.

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Tax advisory: Assistance with tax planning, Return preparations, Government funding applications, tax savings and consultancy with respect to benefits available

Client Business Development: Lead generation for small businesses, preparing growth strategies, consultancy towards business restructuring, Business expansion assistance and assisting in target markets and customers identification



NEXT & BEYOND: Joining the dots

Bring necessary enhancement in the practice, devise growth strategies, set up remote working office and establish fruitful partnerships, to prepare for future.

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Explore new opportunities and expand practice.

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Assist the industries badly hit. Launch targeted business development towards growing sectors. Focus on firm growth and smooth operations, we will take care of else

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Build employee resilience and prepare for new-normal. Partner with eCloudacc for exceptional assistance with growth of your firm

eCloudacc is there to support you!

eCloudacc is your trusted offshoring partner firm. We bring in the expertise of Accountants as well as Consultants to your firm. While preparing this thought paper, we are well aware of not only the challenges ahead but also plethora of opportunities and expansion possibilities. We as a support services firm are there with you in all of the solution offerings!

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				Touching every aspect, You can A/ c-count on us		
	Team comprising of	Expertise		Solution/ Assistance to you	ACTION	
•	Chartered Accountants	• Bookkeeping		Core Bookkeeping	ACTION	
	(CPA Equivalent)	Accounting		Mergers & Acquisition	ACTION	
		• Taxation		Business valuation	ACTION	
•	Accounts/ Commerce	• Insurance		Insurance Consultancy	ACTION	
	Graduates	 Lead Generation 		Lead Identification/ Generation	ACTION	
		• Business Development	As your support/	Target Markets/ Clients	ACTION	
•	MBA Consultants	• Database management	sub-contracted	Growth strategy and BCP	ACTION	
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Contact Us

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Your most responsive and exceptional Bookkeeping and other support services, offshoring firm – eCloudacc Support Services is just a mail/ call away.

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Software Expertise

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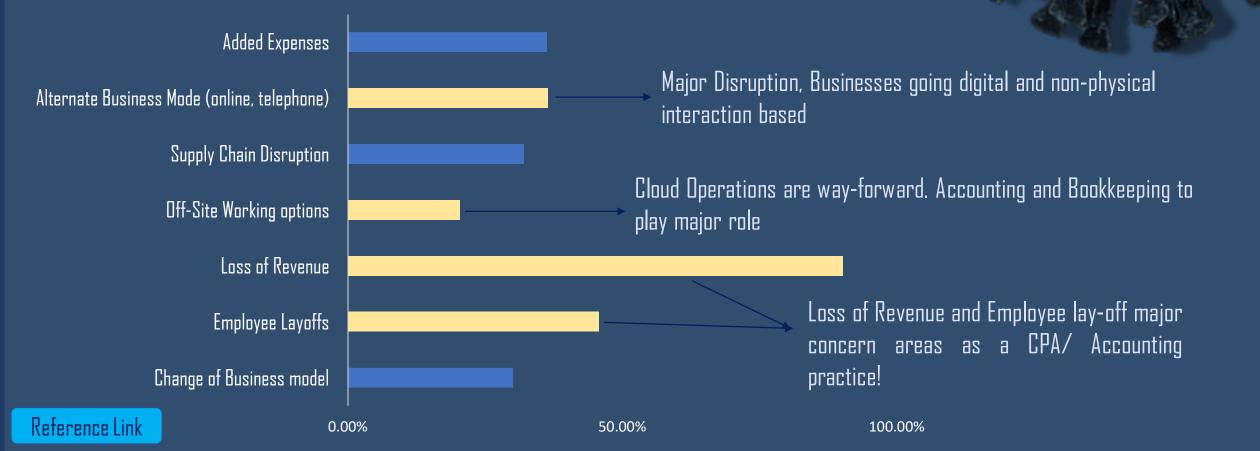
Expensify

ANNEXURE A: Occurrences among Small Business



Survey Conducted by <u>"Main Street America</u>" to assess impact of COVID-19 on small business. Interesting and intriguing inputs can be derived.

Out of the surveyed businesses, **90.21%** were affected by Loss of revenue. Other major occurrences:



ANNEXURE B: Small Business assistance needed

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As a CPA firm/ Accounting practice – potential lies in extending other services that are linked to immediate demands created by small businesses owing to COVID-19

What type of assistance most helpful for small businesses?

Selling Business Information Succession Planning Cost and Risk for new services Website Development and e-Commerce Social Media training Business model modifications Penalty-free extension on expenses Financial Assistance (90 days) Protect Customer

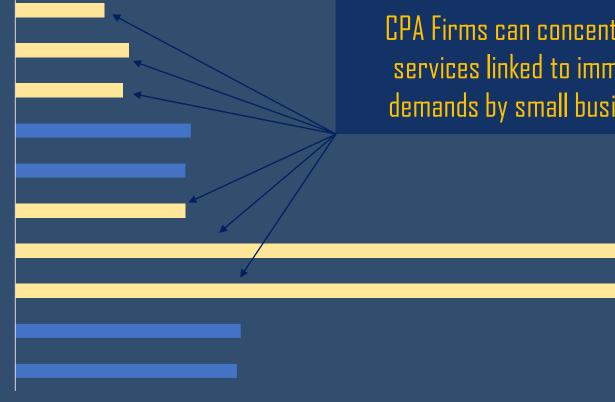
Protect Employee

0.00%

10.00%

20.00%

Reference Link



30.00%

40.00%

CPA Firms can concentrate on services linked to immediate demands by small businesses

50.00%

60.00%

70.00%

80.00%